
Los Norge
Japan 2024



Lean and learn study trip 2024

02nd - 8th of June 2024

Nagoya, Tokyo, Kyushu

Learn Faster Together

What will you learn?

Join the Los Norge study tour of Japan to develop a deeper understanding of the management thinking and philosophy that sits as the foundation of Lean Thinking. We will together examine how you develop the capabilities of every person in the company through problem-solving and improvement. In addition, you will learn how Toyota thinks about people and technology development in both product and process. During the tour you will have to challenge yourself to face your own understanding of lean, and as a result develop yourself to become a better leader.

Where are we going?

During the trip you will visit companies and organizations in Tokyo, Nagoya and Kyushu and experience Japanese culture and cuisine





Day 2 Nagoya 04.06

Toyota Production System –
The thinking people system.
How can you apply the
thinking behind the Toyota
Production system in your
own organization?
Lecture with Mr. Amezawa,
former CEO at Toyota
Georgetown and Toyota
Lexus



Day 0 Tokyo 02.06

Arrival and check-in

Day 1 Tokyo 03.06

The Shinkansen Miracle –
Lecture with Mr. Yabe, who
led the transformation that
later has become known as
"The Shinkansen Miracle",
includes visit to observe the
Shinkansen change-over



Day 3 Nagoya 05.06

How can you develop people
one by one to build a
sustainable and adaptable
company that will re-invent
itself as markets come and
go?

Japanese Culture – School
visit and lunch with the kids.



Day 5 Kyushu 07.06

Total Participation – How can you engage everyone in your organization, improving everything, every day? TPS and IT – utilizing Digitalization smart and effectively



Day 4 Nagoya 06.06

Kaizen - How can you develop kaizen in service organization and how can we kaizen our waste management?

Lecture with Mr. Yoshino, former Toyota Executive responsible for Hoshin Kanri revival in the 90s



Day 6 Kyushu 08.06

Visit world class manufacturing facility
Evening transfer to Tokyo



Interpreters and guides in Japan

Mami Takeda:

Has led study tours in Japan for a number of years. Mami is an interpreter and tour guide with good knowledge of both Japanese culture, Lean and the Toyota Production System

Masamoto "Matt" Amesawa:

Former CEO and President of Toyota Georgetown as well as VP Kyushu Lexus. Started his career in 1964 and has over 40 years of management experience from Toyota. Mr. Amesawa will be with us on most factory visits.

Tour guides Los Norge

Eivind Reke - Chairman Los Norge and senior advisor at SINTEF Manufacturing.

Daryl Powell - Chief Scientist SINTEF Manufacturing.

Gert Frick – Special advisor lean production

Our tour guides will together help the participants "go, see, challenge", to learn about Lean and Japanese culture faster together.





Practical

Participants must arrange their own transport to and from Japan. All transport in Japan is included in the participation fee in addition to planned business and museum visits.

We recommend flying round trip with Lufthansa or Finnair to Tokyo 01st of June (arrival 02nd), and return 09th of June



Price

Regular (10 places):
NOK54,900*, (approx.
4900EURO + VAT)

Los Norge member (7 places):
NOK39,000**

Prices are excluding VAT

A deposit of 5% is invoiced after registration to reserve a place.

*the price may have to be adjusted due to currency fluctuations. **Must be paying member in 2023 and 2024, only one per company.



Accommodation and Food

Accommodation, breakfast and lunch, as well as 4 dinners in Japan are covered by the participation fee. We will plan a varied diet with a focus on Japanese food culture.